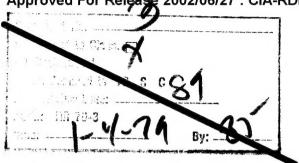
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31 Rug 1952

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Remorable Arthur S. Flemming Director Office of Defense Mobilization Machington 25, D. C.

Bear Mr. Flamming!

Furguent to the memorandum of 2 July 1956 from Lt. Gen. Willard S. Paul requesting that a final evaluation report be rendered by 31 August 1956 on participation in Operation Alert 1956, we are submitting bereinder our findings and views.

We have re-exemined the document entitled "Briefing for Operation Alert 1956" in the light of the emercise and we have at this time no specific recommendations as to changes, deletions, or additions thereto. We are, however, studying in detail each of its items, and also those contained in "May Documents for Commation Alart 1956," with a view to determining any populble impact which realignment of executive powers might We feel that any emergency achave upon our wartime mission. tion progressed now or in the future, as well as any document prepared for implementation thereof, should be prepared and coordinated in such manner as to insure that cotablished wartime missions of acencies beging a decisive role in the war effort, and the means for accomplishing such missions, will not be altered in any way without the prior knowledge and consent of the avency concerned. To this end it is our belief that a definite mechanism should be established for the purpose of effecting such coordination in the preparation and submission of e were ency action recers.

The estimated out-of-posket costs of this Agency's perticipation in Operation Alart 1956 are as follows:

The harryency Financial Flan was studied carefully by
fiscal officers and the implications involved in its application
to the financial system of this Agency in time of everyoner wave
very carefully considered. It was their opinion that the everall plan as it pertains to the hoseutive hypertment of the
Government is adequate for the initial stages of a national common
gency requirement. It is believed, however, that this nation
should be given further study and it is contemplated that comments of this Agency, in the light of its mission, will be submitted to the human of the height with any repervation of
suggested changes which might be considered messagery.

Significent items of accomplishment witness the benefit which was gained by a thorough test of the espetilities of every element of this Agency to function under eksempteness requiring energency relocation. Special assumptions were developed, re-Clerting the fereign situation during the time covered by your general assumptions as to denostic conditions under attacks of the type contemplated by the exercise. These assumtions were designed to bring forth problem play which would test all com issticatel elements and all facets of the Agency's mission, both from the substantive and the support standpoints. The results revealed the progress which has been made gines Operation Alert 1955 and at the same time shorted the source for future improvements. In addition, the physical plant and facilities of the relocation site were tested theroughly and the participants bene fitted from a plasmed familiarisation program got up to supplan ment the problem play, which embled them to study and deter the adequacy of their vital records, equipment, and beterials at the site. Secretain of semand also was torted by the policy of rotating the top leaderskip at the cite. By this meens each of the five senior efficials of this Agency was personally in sharps of all activities at the site for a pointiled puried of time.

The exercise indicated a high degree of residence of the part of this Agency to fulfill its obligations and easy out its mission under Operation Alert 1956 energing conditions.

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study of the results of the courses indicates a mod for inoreasing the size of this Agency's courgency relocation force. This matter has been under study for some time and we are propared now to move forward along these lines in the light of experiones gained during Operation Alert 1956 and the proparations leading up to it. The Agency's supporting plane will be inercoosed propartionately to the greater numbers of persons required on the energonsy relecation force.

It is our belief that future coursises of this type should include a coordinated, uniform set of verlinide assumptions on-bracing fereign and military considerations which will provide a realistic test for those agencies of the Government whose vertice missions lie predominately in the fereign field. It is suggested that the exphanis on the describe situation not be disinished in so for as purely stateside agencies are compared, but that the fereign assumptions be provided in addition thereto.

It is our belief that the meximum boundit will be derived by staging an emercise of not more than three days? deretion, but permitting within that spen the simulated telescoping of time in order to make the benefite of realistic participation spellable to all elements of the agency, impluding those whose temps would not, in the regular course of things, be accelerated until after the passage of six days following the lambding of an attack. It is believed that a three-day emercise with a florible time schedule would give more benefite to a greater number of organisational elements of any given department or agency while at the same time detrecting loss from the regular conduct of nerval, scheduled business.

We were pleased to note that the merals of our participating exployees was high throughout the exercise, and the will to second in making the exercise realistic and warthells was manifested at all times by everyone. By a certain degree of rotation we were able to spread the benefits of the exercise to the great majority of the members of this Agency was congrise the energy relevation force.

In closing, we wish to take this consider to theme you and the members of your staff with when we dealt before and deploy the exercise for the helpfulness and occupantion accorded we.

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C. P. Orbell Mostement Commal, WHIP Acting Director

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